OF STATE OF

United States Department of the Interior

NATIONAL PARK SERVICE

Office of the Superintendent Denali National Park and Preserve Post Office Box 9 Denali Park, Alaska 99755

IN REPLY REFER TO:

C3817

February 13, 2002

To All Prospective Applicants and Other Interested Parties,

Thank you for expressing interest in this prospectus for concession operations at Denali National Park and Preserve. Our choice of concessioner constitutes one of the most important management decisions to affect park visitors in nearly twenty years. We seek exceptionally qualified applicants to partner with us in our commitment to park preservation and providing a quality visitor experience over the next ten years.

The prospectus package consists of the following sections:

- Business Opportunity
- Proposal Package & Instructions
- Draft Contract & Exhibits
- Appendices (on CD-ROM only)

The enclosed CD-ROM includes all appendices. It also contains the entire prospectus package in order to facilitate copying and electronic distribution. Appendices include the current (expiring) contract, historic financial data, property listings, and details of the required Facility Improvement Program.

Applying for a National Park Service concessions contract can be a lengthy and complex process. We recommend that you begin by reading the section marked, "Business Opportunity." This section provides an overview of included services, background about the Denali operating environment, as well as market analysis.

If you have any questions regarding this prospectus or the application process, please contact Nick Hardigg, Chief of Concessions, at (907) 683-9553.

We look forward to hearing from you.

OR aderson

Sincerely,

Paul R. Anderson Superintendent

Enclosure